

Basic Concepts in Risk Management

MFM Practitioner Module: Quantitative Risk Management

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Introduction

Outline

Financial
Accounting

Double-Entry
Bookkeeping
Financial Statements

Investment
Accounting

Performance
Measurement
Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk
Expected Shortfall

- ▶ Fall sequence modules
 - ▶ John Dodson quantitative risk management
 - ▶ Gary Hatfield fixed income securities
 - ▶ Andy Mack validation and model risk
- ▶ introductions
 - ▶ P.A. Nguyen is our TA

Goal

My goal is to provide you with a grounding in applied probability theory and statistics as it relates to financial risk management.

- ▶ <http://www.math.umn.edu/~dodso013/fm503/>
- ▶ module syllabus
 - ▶ office hours
 - ▶ evaluations & grading
- ▶ module text
 - ▶ **required** McNeil-Frëy-Embrechts
 - ▶ **recommended** Tsay

Outline

Introduction

Financial Accounting

Double-Entry Bookkeeping

Financial Statements

Investment Accounting

Performance Measurement

Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk

Expected Shortfall

Introduction

Outline

Financial
Accounting

Double-Entry
Bookkeeping
Financial Statements

Investment
Accounting

Performance
Measurement
Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk
Expected Shortfall

If you are going to work with bankers, traders, or investment managers, it is important for you to understand the language and concepts of accounting, commercial law, finance, and investment performance measurement.

Financial accounting

Financial accounting is contrasted with **managerial accounting** in that it is directed at outsiders. Consequently, its terms and concepts are highly standardized and its application is usually subject to **audit**.

Double-Entry Bookkeeping

Concepts

entity concept autonomy with rights and obligations

going concern concept assume that the entity will persist

balance sheet financial condition **at a point** in time

income statement financial activity **over a period** in time

account elements asset, expense; liability, revenue, capital

journal entry amount, **debit** account, and **credit** account

closing the books periodic adjustment of the balance sheet

accounting identity $\text{assets} = \text{liabilities} + \text{capital}$

N.B.: An entity's assets may include shares of other entities' debt and equity.

Financial Statements

Wells Fargo & Company

Income statement 2014 (\$ billions)

net interest	43	<i>credit provisions</i>	1
other income	14	other expenses	49
commissions/fees	27	income taxes	10
		dividends	8
		retained earnings	16
total revenue	84	total	84

Balance sheet 12/31/2014 (\$ billions)

cash	278	deposits	1,168
investments	411	short-term debt	64
loans	863	long-term debt	270
<i>loan allowance</i>	-12		
other assets	147	capital	185
total assets	1,687	total	1,687

Introduction

Outline

Financial
Accounting

Double-Entry
Bookkeeping

Financial Statements

Investment
Accounting

Performance
Measurement
Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk
Expected Shortfall

Investment Accounting

Investment accounting generally uses **single-entry bookkeeping** on a **mark-to-market** basis with a daily close

In place of the dual aspect accounting identity, we have

$$\text{net assets} = \text{net cash} + \sum_{i \in \text{holdings}} \text{price}_i \times \text{quantity}_i$$

Note the **liquidity** assumption: Unlike in normal microeconomics, price here does not depend on quantity.

- ▶ cash enters and leaves the **portfolio** through **subscriptions** and **redemptions** or **dividends**
- ▶ cash also changes through **transactions** which create or modify **holdings**
- ▶ **net cash** is adjusted for unsettled trades, taxes payable, and accrued interest and fees

Performance Measurement

- ▶ **daily return** is measured as

$$1 + \text{daily return}_t = \frac{\text{net assets}_t - \text{subscriptions}_t + \text{redemptions}_t + \text{dividends}_t}{\text{net assets}_{t-1}}$$

- ▶ this may be interpreted as a weighted average

$$\text{daily return}_t = \sum_i \text{weight}_{i,t} \times \text{daily return}_{i,t}$$

where the (beginning) weights satisfy

$$\sum_i \text{weight}_{i,t} = 1 - \frac{\text{net cash}_{t-1}}{\text{net assets}_{t-1}}$$

- ▶ return over longer periods is measured “geometrically”

$$\prod_{t \in \text{period}} (1 + \text{daily return}_t) - 1$$

Active Return

It may be important to assess the “added value” of an investment manager. Two approaches to this are:

- ▶ relative to a benchmark
 - ▶ an index can be interpreted as a portfolio
 - ▶ the relative return can therefore be expressed as the sum of the contributions for the each relative **overweight** and **underweight**

$$r - r' = \sum_i (w_i - w'_i) \cdot r_i$$

- ▶ to which one can apply various statistical measures, such as the **information ratio**
- ▶ relative to static weights
 - ▶ this is a newer concept appropriate for **hedge funds**
 - ▶ the manager should increase (decrease) weights in holdings that subsequently outperform (underperform)

$$E[r] = \sum_i E[w_i] \cdot E[r_i] + \sum_i \text{cov}[w_i, r_i]$$

A security is a claim on future cashflows from its **issuer**

- ▶ U. S. Treasury
 - ▶ (discount, nominal, floating, indexed) bill/note/bond
- ▶ bank (SIFI: systemically important fin. instit.)
 - ▶ interbank loan/deposit, commercial paper
 - ▶ swap, over-the-counter derivative, currency contract
 - ▶ depositary receipt, exchange-traded note
- ▶ corporation
 - ▶ (common, preferred) equity share
 - ▶ (secured, senior, subordinated, convertible) bond
 - ▶ (short-term) commercial paper
- ▶ municipality
 - ▶ (revenue, general obligation) bond
- ▶ derivatives clearinghouse (SIFMU: SIF mkt. utility)
 - ▶ futures, option, credit default swap
- ▶ collective investments
 - ▶ (open-ended, closed-ended, exchange-traded) fund and unit trust

Introduction

Outline

Financial
Accounting

Double-Entry
Bookkeeping
Financial Statements

Investment
Accounting

Performance
Measurement
Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk
Expected Shortfall

Institutions use the **financial markets** for at least three reasons:

- ▶ to raise funds
- ▶ to make investments
- ▶ to manage risks

Participants

Institutional users

- ▶ corporate treasurer
- ▶ commercial banker
- ▶ investment banker
- ▶ trader or dealer
- ▶ broker
- ▶ salesperson
- ▶ investment manager

Regulators

- ▶ central bank
- ▶ clearinghouse
- ▶ securities custodian
- ▶ market regulator
- ▶ exchange authority
- ▶ industry authority
- ▶ tax authority

Introduction

Outline

Financial
Accounting

Double-Entry
Bookkeeping
Financial Statements

Investment
Accounting

Performance
Measurement
Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk
Expected Shortfall

The term **capital** comes up in various contexts in economics, finance, and accounting and the meaning of the term does not translate well across these contexts. We will use the definition in QRM §2.1.3:

Capital

...items on the liability side of a balance sheet that entail no (or very limited) obligations to outside creditors...

Capital in this sense can be raised through a sale of equity shares, but it cannot be borrowed. The capital of a firm ultimately represents the invested wealth of the firm's owners. Capital is available to absorb losses; but if the firm is incorporated as a **limited liability** entity, the owner's potential loss at any time is limited by the value of his or her equity stake in the firm.

Introduction

Outline

Financial
Accounting

Double-Entry
Bookkeeping
Financial Statements

Investment
Accounting

Performance
Measurement
Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk
Expected Shortfall

The first step to **risk management** is to determine what accounting metric is most representative of loss or potential loss to the firm's owners. Ideally this would relate directly to capital; but since our definition of capital is linked to the balance sheet and is subject to a complicated and relatively infrequent updating process (typically quarterly for public disclosure and monthly for private regulatory disclosure), it is typical to rely on an investment accounting proxy such as mark-to-market **profit/loss** on the **trading book**.

Projection models under a \mathbb{P} -type measure

A loss distribution presumes an **analysis horizon** $t + h$, typically a few days to a couple of weeks out from a well-defined present moment t . The projection model must define random variables for all relevant risk factors X_{t+h} under the filtration \mathcal{F}_t and objective (public) or subjective (private) real-world probabilities.

Introduction

Outline

Financial
Accounting

Double-Entry
Bookkeeping
Financial Statements

Investment
Accounting

Performance
Measurement
Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk
Expected Shortfall

In addition to projection models, in order to form a loss distribution we need to compose the risk factors into our chosen accounting metric, such as mark-to-market loss. If the holdings are assumed to be fixed over the horizon and we have a risk factor for each price, this may be a simple matter. If we have risk factors for interest rates or bond yields or implied volatilities, we will need additional models to value the holdings in terms of these risk factors.

Valuation models under a \mathbb{Q} -type measure

Generally these models will entail risk-neutral valuation, which is our only guarantee that the valuations will be free of arbitrage. The risk-neutral probability measure is generally not unique if markets are incomplete (which they are!).

Loss Distribution

Calculation techniques

Analytical method

Historically the first method to be popularized for calculating the loss distribution, under the **J.P. Morgan Value-at-Risk** model, made severe assumptions about the linearity of exposures and the normality of risk factors in order to arrive at an analytic description of the loss distribution.

Semi-analytic methods, such as the **Delta-Gamma** model based on the Cornish-Fisher expansion have also been used.

Historical simulation

Historical simulation is based on the applying the **empirical distribution** of past risk factor changes to the present holdings. It is also relatively easy to implement, but entails a fairly severe assumption about the nature of risk in the future being fully captured by the relatively recent past.

Loss Distribution

Calculation techniques

Monte Carlo method

A more accurate, but also more computationally intense, approach to calculating the loss distribution is to replace history with simulation to calculate an empirical distribution of arbitrary fineness.

- ▶ This requires fully parameterized projection models and tractable valuation models.

A typical Monte Carlo size is 10,000; but a much larger simulation may be required if precision is important.

Introduction

Outline

Financial
Accounting

Double-Entry
Bookkeeping
Financial Statements

Investment
Accounting

Performance
Measurement
Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk
Expected Shortfall

Loss Distribution

Estimation techniques

Equilibrium calibration

We will be exploring this later this term, but financial timeseries tend to exhibit periods of low volatility and periods of high volatility. Nonetheless, over long horizons the distribution of residuals seems to be **stationary**. Depending on your purposes, this long-run stationary distribution might be more appropriate than a short-run distribution which might tend to promote **pro-cyclical** behavior.

Conditional calibration

If your goal is more concrete, to make the best possible estimate of the loss distribution for $t + h$, you can estimate econometric models for your risk factors that account for the conditionality in short-run volatility. Obviously, this will lead to more volatile risk metrics and possibly more reactionary behavior from users.

Introduction

Outline

Financial
Accounting

Double-Entry
Bookkeeping
Financial Statements

Investment
Accounting

Performance
Measurement
Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk
Expected Shortfall

Notional Exposure

For simple uni-directional (e.g. long-only) portfolios with mostly linear exposures to a small number of risk factors, a simple weighted Notional-at-Risk might be adequate for measuring risk. Traditional minimum capital requirements for banks is based on this approach.

Loss Distribution

Once you have a loss distribution, a natural metric is the quantile at some fixed confidence level α . This is the basis for J.P. Morgan's Value-at-Risk. Quantile-based risk measures do not work well for credit risks, and we will explore coherent alternatives extensively.

Stress Scenarios

Loss distributions encode a specific real-world probability measure \mathbb{P} . Financial history suggests that the most significant losses come from exceptional events that are not well foretold by history.

Risk managers are therefore encouraged to construct their own stressed probability measures \mathbb{P}^* . Sometimes this is done by inflating the the parameters fit to historical data. Another approach is to define a set of **generalized scenarios**.

This also has the advantage of simplicity, but the potential for adverse surprises if the scenarios are not sufficiently comprehensive.

Introduction

Outline

Financial
Accounting

Double-Entry
Bookkeeping
Financial Statements

Investment
Accounting

Performance
Measurement
Active Return

Securities

Participants

Capital

Loss Distribution

Risk Measurement

Value-at-Risk
Expected Shortfall

Risk Measurement

Value-at-Risk

When it was first introduced by J. P. Morgan, it was argued that $L = b'X$ with $X \sim \mathcal{N}(\mu, \Sigma)$ was an adequate description of exposure and risk in the market. We can recover a simple expression for the marginal decomposition.

$$\text{VaR}_\alpha = q_\alpha(F_L) = b' \left(\mu + \Phi^{-1}(\alpha) \frac{\Sigma b}{\sqrt{b' \Sigma b}} \right)$$

A similar result holds generally even if X is not normal:

$$q_\alpha(F_{b'X}) = b'E[X | b'X = q_\alpha(F_{b'X})]$$

It is easy to interpret this in a simulation setting.

1. sample the risk factors N times and evaluate the loss in each
2. sort them in descending order and isolate a range of results around $\alpha \times N$
3. the marginal value-at-risk for each position is the average in this range of the contribution

Risk Measurement

Value-at-Risk

Beyond the normal approximation, the next most useful approximation to the quantile risk measure comes from the Cornish-Fisher expansion.

Cornish-Fisher Expansion

In general,

$$q_{\alpha}(F_L) = E(L) + \text{sd}(L) \left(z_1(\alpha) + \frac{z_2(\alpha) - 1}{6} \text{sk}(L) \right) + \dots$$

where $z_1(\alpha) = \Phi^{-1}(\alpha)$ and $z_2(\alpha) = z_1(\alpha)^2$.

Risk Measurement

Subadditivity

A good risk measure should respect diversification, in the sense that if L_1 and L_2 are random variables for the loss associated with two investments, then

$$\varrho(L_1 + L_2) \leq \varrho(L_1) + \varrho(L_2)$$

If not, then application of the risk measure for allocation decisions may encourage concentrations.

Value-at-Risk

Value-at-risk is not necessarily subadditive. An example of the problem was popularized by Claudio Albanese. The value-at-risk of a diversified portfolio of loans can be reduced to zero by concentrating all of the investment into a single loan as long as the probability of default over the analysis horizon is less than the complement of the confidence level.

- ▶ Monotonic

$$L_1 \leq L_2 \text{ almost surely} \implies \varrho(L_1) \leq \varrho(L_2)$$

- ▶ Translation Invariant

$$L_1 \text{ constant a.s.} \implies \varrho(L_1 + L_2) = \varrho(L_1) + \varrho(L_2)$$

- ▶ Positive Homogeneous

$$\lambda > 0 \implies \varrho(\lambda L_1) = \lambda \varrho(L_1)$$

If a risk measure is subadditive, monotonic, translation invariant, and positive homogeneous, it is termed **coherent**.

Risk Measurement

Expected Shortfall

The fact that value-at-risk is not generally subadditive has led to a modified definition.

$$ES_{\alpha} = \frac{1}{1-\alpha} \int_{\alpha}^1 q_u(F_L) du$$

The marginal decomposition is also similar to that of value-at-risk.

$$ES_{\alpha} = p'E(X | p'X \geq q_{\alpha}(F_{b'X}))$$

It is also subject to the same Cornish-Fisher expansion, with the replacement

$$\tilde{z}_1(\alpha) = \frac{1}{1-\alpha} \int_{\alpha}^1 z(p) dp$$

$$\tilde{z}_2(\alpha) = \frac{1}{1-\alpha} \int_{\alpha}^1 z(p)^2 dp$$

It is instructive to compare the Cornish-Fisher representations of Value-at-Risk and Expected Shortfall

α	$z_1(\alpha)$	$z_2(\alpha)$	vs.	α	$\tilde{z}_1(\alpha)$	$\tilde{z}_2(\alpha)$
0.95	1.65	2.71		0.95	2.06	4.39
0.99	2.33	5.41		0.99	2.67	7.20

We see that expected shortfall is more sensitive to skewness than value-at-risk.

Normal Loss

If the loss distribution is normal, value-at-risk and expected shortfall are equivalent risk measures, in the sense that $ES_\alpha = VaR_{\tilde{\alpha}}$ and there is a simple correspondence between α and $\tilde{\alpha}$ independent of L .